Consolidated Financial Results

for the Second Quarter of the Fiscal Year Ending September 30, 2024

Name of Registrant SHOEI CO., LTD.

Code No: 7839

Securities Traded Tokyo Stock Exchange, Prime Market

Headquarters Tokyo, Japan

(URL https://www.shoei.com/)

Representative: Kenichiro Ishida, President and Representative Director

Contact: Hiroshi Yamaguchi, Director and General Manager of

Business & Financial Management Headquarters

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1) Operating Performance

| | M | lillions of Yen | |
|---|---------------|-----------------|-----------|
| | Oct.22-Mar.23 | Oct.23-Mar.24 | % Changes |
| | | | |
| Net Sales | 15,216 | 16,454 | 8.1 |
| Operating Income | 4,923 | 5,275 | 7.1 |
| Ordinary Income | 4,893 | 5,345 | 9.2 |
| Profit attributable to owners of parent | 3,456 | 3,738 | 8.1 |
| | Ye | n | |
| Per Share Amounts | | | |
| Net Income | 64.41 | 70.60 | |
| Net Income, Diluted | _ | _ | |

Notes:

1. Earnings (Losses) of Affiliates in Equity Method:

| Millions | of Yen |
|---------------|---------------|
| Oct.22-Mar.23 | Oct.23-Mar.24 |
| | |

2. Average Number of Shares Outstanding During The Period (Consolidated):

| Shares | | |
|---------------|---------------|--|
| Oct.22-Mar.23 | Oct.23-Mar.24 | |
| 53,670,916 | 52,946,578 | |

3. On April 1st, 2023, the Company conducted a two-for-one stock split of common stock.

Concerning the number of shares for the previous fiscal year,

"average number of shares outstanding during the period"

have been calculated and presented as if the split was conducted at beginning of the previous fiscal year.

- 4. Number of Treasury Stocks as of March 31, 2024: 1,188,211
- 5. Change of Accounting Method: Not Applicable.
- 6.Percentages of net sales, operating income, ordinary income and net income show changes from those in the corresponding period of the previous year.
- 7. Amounts Less than \{\pi\]1million are omitted.
- 8. The net income per share is calculated using the weighted average number of shares (excluding treasury stock)during the period.

2) Financial Position

| | Millions of Yen | |
|----------------------------|------------------|------------------|
| | Sept.30,23 | Mar.31,24 |
| Total Assets Net Assets | 32,805 27,145 | 31,547 25,353 |
| | Percentage | |
| Shareholers' equity ratio | 82.7% | 80.3% |
| | Yen | |
| Net Assets per Share | 506.60 | 482.40 |

Notes

1. Number of Shares Outstanding on September 30, 2023 and Mar 31, 2024 (Consolidated):

| <u>Shares</u> | | |
|---------------|------------|--|
| Sep.30,23 | Mar.31,24 | |
| 53,713,716 | 53,713,716 | |

3) Cash Flow

| | Millions of Yen | |
|---|-----------------|---------------|
| | Oct.22-Mar.23 | Oct.23-Mar.24 |
| Net Cash Flow from Operating Activities | 2,858 | 2,989 |
| Net Cash Flow from Investment Activities | (860) | (2,281) |
| Net Cash Flow from Financial Activities | (3,036) | (5,584) |
| Cash and Cash Equivalents at the End of | 12,727 | 9,599 |
| 4) Scope of Consolidation | | |
| Number of Consolidated Subsidiaries | 7 | |
| Number of Non-Consolidated Subsidiaries | 0 | |
| Number of Affiliates in Equity Method | 0 | |
| 5) Change in Consolidation During the F | Period | |
| Number of Newly Consolidated Subsidiaries | 0 | |
| Number of Companies Excluded | | |
| from Consolidation | 1 | |
| Number of Subsidiaries and Affiliates | | |
| Newly Consolidated in Equity Method | 0 | |
| Number of Companies Excluded from | | |
| Consolidation in Equity Method | 0 | |

II. Consolidated Forecasts for The Fiscal Year Ending September 30, 2024

| | Millions of Yen Oct.23-Sep.24 |
|----------------------|----------------------------------|
| Net Sales | 35,120 |
| Operating Income | 9,630 |
| Ordinary Income | 9,630 |
| Net Income | 6,770 |
| | <u>Yen</u> |
| Net Income Per Share | 126.42 |

[Qualitative Information on Performance on Consolidated Basis]

During the first half of the fiscal year under review (from October 1, 2023 to March 31, 2024), the global economy continued to face uncertainty, while also experiencing a lack of momentum overall. This reflected a decline in the willingness of consumers to spend due to the ongoing conflicts in Ukraine and Gaza, as well as the increasingly noticeable decline in consumption in China triggered by the sluggish real estate market.

In the market for high-end motorcycle helmets, demand returned to the previous level in Europe, reflecting the end of the outdoor boom that had been heightened by the COVID 19 pandemic. However, they remained overstocked at the distribution level because improvements in production systems and international logistics resulted in a strong supply of products. Even so, the situation is expected to gradually normalize as soon as excess inventory is eliminated, with the effects of the mainstay models (NEOTEC 3 and GT Air 3) featured as new models due to model changes also having a positive effect. On the other hand, with demand showing a more serious decline in China, there were still no signs of recovery yet despite the launch of products that meet the new standards.

In the first half of the fiscal year under review, the total number of units sold in Japan and overseas decreased 6.9% year on year. The decline in the number of units sold in Europe was more moderate, or 3.8% year on year. In North America, the number of units sold climbed 25.3% year on year with the offering of models popular in the market, coupled with the country's comparatively firm economy. The number of units sold in Asia fell 30.8% year on year, reflecting a year-on-year decrease of 46.1% recorded in China for the reason given above, although the Asian market excluding China remained solid. In Japan, the number of units sold increased 1.0% year on year thanks to relatively firm demand continuing even after the COVID-19 pandemic.

With respect to financial results for the first half of the fiscal year under review, net sales grew 8.1%, or 1,238,558 thousand yen year on year, to 16,454,788 thousand yen as a result of a significant rise in unit

prices due to the effect of new model launches, price increases and the effect of weaker yen in the previous fiscal year, despite a 6.9% decline in the number of units sold year on year. Operating income came to 5,275,069 thousand yen, a year-on-year increase of 7.1%, or 351,271 thousand yen, reflecting higher unit prices and an increase in gross profit attributable to a year-on-year decrease in the amount of eliminated unrealized gains, despite an increase in manufacturing costs in comparison with a decrease in the production volume. Ordinary income rose 451,993 thousand yen, or 9.2%, year on year, to 5,345,892 thousand yen. Profit before income tax totaled 5,341,996 thousand yen, a year-on-year increase of 447,962 thousand yen, or 9.2%. Profit attributable to owners of parent was 3,738,243 thousand yen, an increase of 281,326 thousand yen, or 8.1%, year on year.

Sales by Market

Japan: 3,524,923 thousand yen (+388,715 thousand yen (12.4%) year on year)

Europe: 7,106,077 thousand yen (+962,783 thousand yen (15.7%) year on year)

North America: 2,444,047 thousand yen (+694,598 thousand yen (39.7%) year on year)

Asia: 2,829,729 thousand yen (-881,752 thousand yen (-23.8%) year on year)

Others: 550,010 thousand yen (+74,213 thousand yen (15.6%) year on year)

Exchange rates applied to the period are as below;

For exchanging sales: 149.06 yen/US\$ (137.81 yen/US\$ year on year)

159.55 yen/Euro (143.48 yen/Euro year on year)

For exchanging result of overseas subsidiaries as of December 29, 2023:

157.12 yen/Euro (141.47 yen/Euro year on year)

[Qualitative Information on Forecast of Fiscal Year on Consolidated Basis]

The total number of units sold was lower than the plan in the first half of the fiscal year under review partly because shipments to China fell short of the budget. Still, net sales were almost in line with the plan and profits at all levels exceeded the plan, reflecting higher unit prices due to the effects of various factors including the weak yen. Looking ahead, if exchange rates remain at the current level, the Company expects to benefit from the weak yen. However, it has decided not change the full-year consolidated financial results forecasts announced on November 15, 2023 at this point because it is likely to continue to face uncertain situations, partly due to the possibility of a further decline in shipments to China and other markets. Going forward, if it considers results forecasts should be revised because of the Group's situation, the Company will make disclosures promptly.

Ⅲ. Consolidated Financial Statements Consolidated Statements of Income

| | | (Thousands of yen) |
|--|------------------------------------|------------------------------------|
| | Six months ended March 31, 2023 | Six months ended March 31, 2024 |
| Net sales | 15, 216, 229 | 16, 454, 788 |
| Cost of sales | 7, 948, 374 | 8, 624, 248 |
| Gross profit | 7, 267, 855 | 7, 830, 539 |
| Selling, general and administrative expenses | 2, 344, 057 | 2, 555, 470 |
| Operating profit | 4, 923, 797 | 5, 275, 069 |
| Non-operating income | | |
| Interest income | 5, 021 | 3, 094 |
| Foreign exchange gains | _ | 72, 251 |
| Subsidy income | 7,640 | 9,661 |
| Patent Settlement | 11, 364 | - |
| 0ther | 14, 820 | 9, 702 |
| Total non-operating income | 38, 846 | 94, 710 |
| Non-operating expenses | | |
| Interest expenses | 3, 521 | 16, 832 |
| Foreign exchange losses | 62, 672 | - |
| Commission expenses | - | 5, 999 |
| 0ther | 2, 550 | 1,053 |
| Total non-operating expenses | 68, 744 | 23, 886 |
| Ordinary profit | 4, 893, 899 | 5, 345, 892 |
| Extraordinary income | | |
| Gain on sale of non-current assets | 134 | _ |
| Total extraordinary income | 134 | - |
| Extraordinary losses | | |
| Loss on retirement of non-current assets | _ | 3, 895 |
| Total extraordinary losses | - | 3, 895 |
| Profit before income taxes | 4, 894, 034 | 5, 341, 996 |
| Income taxes - current | 1, 636, 550 | 1, 429, 273 |
| Income taxes - refund | 650 | _ |
| Income taxes - deferred | -200, 082 | 174, 480 |
| Total income taxes | 1, 437, 118 | 1, 603, 753 |
| Profit | 3, 456, 916 | 3, 738, 243 |
| Profit attributable to non-controlling interests | - | - |
| Profit attributable to owners of parent | 3, 456, 916 | 3, 738, 243 |

Consolidated Statements of Comprehensive Income

| | | (Thousands of yen) |
|--|------------------------------------|------------------------------------|
| | Six months ended March 31, 2023 | Six months ended March 31, 2024 |
| Profit | 3, 456, 916 | 3, 738, 243 |
| Other comprehensive income | | |
| Foreign currency translation adjustment | -73, 375 | -15, 814 |
| Remeasurements of defined benefit plans, net of tax | 15, 090 | 11, 424 |
| Total other comprehensive income | -58, 285 | -4, 389 |
| Comprehensive income | 3, 398, 630 | 3, 733, 853 |
| Comprehensive income attributable to | | |
| Comprehensive income attributable to owners of parent | 3, 398, 287 | 3, 734, 255 |
| Quarterly comprehensive income for non- controlling interests | 343 | -401 |

| | As of September 30, 2023 | As of March 31, 2024 |
|--|--------------------------|----------------------|
| Assets | | |
| Current assets | | |
| Cash and deposits | 14, 767, 282 | 9, 599, 850 |
| Notes receivable - trade | 92, 392 | 23, 402 |
| Accounts receivable - trade | 2, 545, 443 | 3, 023, 039 |
| Merchandise and finished goods | 3, 278, 479 | 5, 347, 458 |
| Work in process | 1, 557, 250 | 2, 307, 685 |
| Raw materials and supplies | 1, 385, 679 | 1, 337, 887 |
| Other | 1, 937, 070 | 1, 097, 609 |
| Allowance for doubtful accounts | -5, 394 | -4, 116 |
| Total current assets | 25, 558, 203 | 22, 732, 817 |
| Non-current assets | | |
| Property, plant and equipment | | |
| Buildings and structures | 4, 642, 333 | 4, 680, 251 |
| Accumulated depreciation | -2, 447, 042 | -2, 523, 645 |
| Buildings and structures, net | 2, 195, 290 | 2, 156, 605 |
| Machinery, equipment and vehicles | 5, 082, 595 | 5, 138, 006 |
| Accumulated depreciation | -3, 383, 417 | -3, 600, 542 |
| Machinery, equipment and vehicles, net | 1, 699, 178 | 1, 537, 464 |
| Tools, furniture and fixtures | 5, 956, 817 | 6, 142, 021 |
| Accumulated depreciation | -5, 204, 798 | -5, 525, 017 |
| Tools, furniture and fixtures, net | 752, 018 | 617, 003 |
| Land | 257, 294 | 257, 294 |
| Leased assets | 83, 121 | 83, 121 |
| Accumulated depreciation | -54, 028 | -62, 341 |
| Leased assets, net | 29, 092 | 20,780 |
| Construction in progress | 181, 930 | 2, 282, 419 |
| Right-of-use assets | 615, 363 | 763, 057 |
| Accumulated depreciation | -164, 247 | -178, 084 |
| Right-of-use-assets, net | 451, 116 | 584, 972 |
| Total property, plant and equipment | 5, 565, 922 | 7, 456, 540 |
| Intangible assets | 159, 761 | 178, 332 |
| Investments and other assets | 100,101 | 110,002 |
| Deferred tax assets | 1, 106, 455 | 925, 931 |
| Other | 415, 135 | 254, 356 |
| Total investments and other assets | 1, 521, 591 | 1, 180, 287 |
| Total non-current assets | 7, 247, 274 | 8, 815, 160 |
| Total assets | 32, 805, 478 | 31, 547, 978 |
| - | 02,000,110 | 01, 011, 310 |

| | As of September 30, 2023 | As of March 31, 2024 |
|--|--------------------------|----------------------|
| Liabilities | | |
| Current liabilities | | |
| Accounts payable - trade | 485, 929 | 1, 830, 736 |
| Lease liabilities | 100, 734 | 89,710 |
| Accounts payable - other | 471,020 | 391, 205 |
| Income taxes payable | 2, 071, 269 | 1, 391, 029 |
| Provision for bonuses | 355, 700 | 369, 300 |
| 0ther | 1, 221, 005 | 1, 063, 603 |
| Total current liabilities | 4, 705, 659 | 5, 135, 585 |
| Non-current liabilities | | |
| Lease liabilities | 358, 422 | 510, 045 |
| Retirement benefit liability | 507, 203 | 460, 333 |
| Asset retirement obligations | 41,605 | 41,642 |
| Other | 47, 345 | 47, 345 |
| Total non-current liabilities | 954, 576 | 1, 059, 367 |
| Total liabilities | 5, 660, 235 | 6, 194, 952 |
| Net assets | | |
| Shareholders' equity | | |
| Share capital | 1, 421, 929 | 1, 421, 929 |
| Capital surplus | 418, 773 | 418, 773 |
| Retained earnings | 25, 162, 393 | 25, 433, 637 |
| Treasury shares | -382, 888 | -2, 339, 926 |
| Total shareholders' equity | 26, 620, 208 | 24, 934, 414 |
| Accumulated other comprehensive income | | |
| Foreign currency translation adjustment | 582, 826 | 465, 380 |
| Remeasurements of defined benefit plans | -72, 695 | -61, 271 |
| Total accumulated other comprehensive income | 510, 130 | 404, 108 |
| Non-controlling interests | 14, 903 | 14, 502 |
| Total net assets | 27, 145, 242 | 25, 353, 025 |
| Total liabilities and net assets | 32, 805, 478 | 31, 547, 978 |

| | | (Thousands of yen) | |
|---|------------------------------------|------------------------------------|--|
| | Six months ended March 31, 2023 | Six months ended March 31, 2024 | |
| Cash flows from operating activities | | | |
| Profit before income taxes | 4, 894, 034 | 5, 341, 996 | |
| Depreciation | 530, 917 | 755, 088 | |
| Loss on retirement of property, plant and | _ | 3, 895 | |
| equipment | | 3,000 | |
| Increase (decrease) in allowance for | -59 | -1, 261 | |
| doubtful accounts | 25, 600 | | |
| Increase (decrease) in provision for bonuses Increase (decrease) in retirement benefit | 35, 600 | 13, 600 | |
| liability | -33, 551 | -30, 334 | |
| Interest and dividend income | -5, 021 | -3, 094 | |
| Subsidy income | -7, 640 | -9, 661 | |
| Interest expenses | 3, 521 | 16, 832 | |
| Foreign exchange losses (gains) | 86, 392 | -30, 730 | |
| Loss (gain) on sale of non-current assets | -134 | _ | |
| Decrease (increase) in trade receivables | 875, 330 | -442, 910 | |
| Decrease (increase) in inventories | -1, 841, 472 | -2, 779, 514 | |
| Increase (decrease) in trade payables | 96, 615 | 1, 348, 092 | |
| Decrease (increase) in other current assets | 204, 936 | 857, 367 | |
| Increase (decrease) in other current liabilities | -377, 610 | -245, 646 | |
| Increase (decrease) in other non-current liabilities | 3, 969 | - | |
| Other, net | 8, 514 | 2,703 | |
| Subtotal | 4, 474, 343 | 4, 796, 421 | |
| Interest and dividends received | 5, 021 | 272, 338 | |
| Subsidies received | 7, 640 | 9, 661 | |
| Interest paid | -3, 521 | -16, 832 | |
| Income taxes paid | -1, 624, 926 | -2, 072, 017 | |
| Net cash provided by (used in) operating activities | 2, 858, 557 | 2, 989, 571 | |
| Cash flows from investing activities | | | |
| Purchase of property, plant and equipment | -827, 527 | -2, 234, 421 | |
| Proceeds from sale of property, plant and | 135 | _ | |
| equipment | | | |
| Purchase of intangible assets | -22, 068 | -35, 083 | |
| Other, net | -11, 515 | -11, 683 | |
| Net cash provided by (used in) investing | -860, 976 | -2, 281, 187 | |
| Cash flows from financing activities | | | |
| Purchase of treasury shares | -333 | -2, 000, 005 | |
| Dividends paid | -3, 002, 749 | -3, 537, 027 | |
| Repayments of lease liabilities | -33, 626 | -46, 997 | |
| Net cash provided by (used in) financing | -3, 036, 710 | -5, 584, 031 | |
| Effect of exchange rate change on cash and cash equivalents | -120, 801 | 28, 849 | |
| Net increase (decrease) in cash and cash equivalents | -1, 159, 931 | -4, 846, 798 | |
| Cash and cash equivalents at beginning of period | 13, 887, 217 | 14, 767, 282 | |
| Decrease in cash and cash equivalents resulting from exclusion of subsidiaries from consolidation | - | -320, 633 | |
| Cash and cash equivalents at end of period | 12, 727, 286 | 9, 599, 850 | |
| | , | 1,111,000 | |

${\bf IV.}$ Supplementary information

(1) Production

| (1) Trouvellon | Consolidated Financial Results (Oct.2023-Mar.2024) | | | |
|---------------------------------|--|---|--|--|
| | Production(Thousands of Yen) | Changes from the Same Period of the Previous year(%) | | |
| Manufacture and sale of helmets | | | | |
| Helmets for Motorcycles | 13,107,660 | 86.5 | | |
| Helmets for Government Use | 45,581 | 131.9 | | |
| Other | 1,415,591 | 83.7 | | |
| Total | 14,568,833 | 86.3 | | |

Note: Amount of production is calculated from the number of production multiplied by unit sales price.

(2) Order

| | Consolidated Financial Results (Oct.2023-Mar.2024) | | | |
|---------------------------------|--|--|--|--|
| | Order (Thousands of Yen) | Changes from the Same Period of the Previous year(%) | Order Balance as of End of Period (Thousands of Yen) | Changes from the Same Period of the Previous year(%) |
| Manufacture and sale of helmets | | | | |
| Helmets for Motorcycles | 11,690,802 | 116.4 | 5,018,767 | 38.4 |
| Helmets for Government Use | 68,502 | 248.0 | 1,865 | 758.1 |
| Other | 1,358,335 | 112.1 | 253,183 | 27.2 |
| Total | 13,117,641 | 116.2 | 5,273,815 | 37.7 |

(3) Sales

| | Consolidated Financial Results (Oct.2023-Mar.2024) | | | |
|---------------------------------|--|---|--|--|
| | Sales(Thousands of Yen) | Changes from the Same Period of the Previous year(%) | | |
| Manufacture and sale of helmets | | | | |
| Helmets for Motorcycles | 14,724,626 | 108.5 | | |
| Helmets for Government Use | 75,302 | 102.5 | | |
| Other | 1,654,859 | 105.1 | | |
| Total | 16,454,788 | 108.1 | | |

Note: Sales by Main Customers and Shares against Total Sales of the Period.

| | Consolidated Financial Results | | | |
|-------------------|--------------------------------|--------------|-----------------------------|--------------|
| | (Oct.2022-Mar.2023) | | (Oct.2023-Mar.2024) | |
| | Sales (Thousands of Yen) | S h a r e(%) | Sales (Thousands of Yen) | S h a r e(%) |
| OKADA CORPORATION | 2,053,764 | 13.5 | 2,457,839 | 14.9 |
| HELMET HOUSE INC. | 1,470,985 | 9.7 | 2,275,404 | 13.8 |